

# Q4-2021: Performance review

Certain statements in this release relating to a future period of time (including inter alia concerning our future business plans or growth prospects) are forward-looking statements intended to qualify for the 'safe harbor' under applicable securities laws including the US Private Securities Litigation Reform Act of 1995. Such forward looking statements involve a number of risks and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. These risks and uncertainties include, but are not limited to statutory and regulatory changes, international economic and business conditions, political or economic instability in the jurisdictions where we have operations, increase in non-performing loans, unanticipated changes in interest rates, foreign exchange rates, equity prices or other rates or prices, our growth and expansion in business, the adequacy of our allowance for credit losses, the actual growth in demand for banking products and services, investment income, cash flow projections, our exposure to market risks, changes in India's sovereign rating, and the impact of the Covid-19 pandemic which could result in fewer business opportunities, lower revenues, and an increase in the levels of non-performing assets and provisions, depending inter alia upon the period of time for which the pandemic extends, the remedial measures adopted by governments and central banks, and the time taken for economic activity to resume at normal levels after the pandemic, as well as other risks detailed in the reports filed by us with the United States Securities and Exchange Commission. Any forward-looking statements contained herein are based on assumptions that we believe to be reasonable as of the date of this release. ICICI Bank undertakes no obligation to update forward-looking statements to reflect events or circumstances after the date thereof. Additional risks that could affect our future operating results are more fully described in our filings with the United States Securities and Exchange Commission. These filings are available at www.sec.gov.



## Highlights for Q4-2021



### Key highlights (1/2)

- 19.8% y-o-y growth in core operating profit¹ to ₹85.65 billion in Q4-2021
- 16.9% y-o-y growth in core operating profit to ₹313.51 billion in FY2021

#### **Deposit growth**

- Average savings account deposits increased by 21.2% y-o-y in Q4-2021
- Average current account deposits increased by 33.9% y-o-y in Q4-2021
- Total deposits increased by 21.0% y-o-y at March 31, 2021

#### Loan growth

- Domestic loans grew by 17.7% y-o-y and 6.1% q-o-q at Mar 31, 2021
- Retail loans grew by 19.9% y-o-y and 6.6% q-o-q at Mar 31, 2021
- Domestic performing corporate portfolio grew by 13.2% y-o-y and 4.7% q-o-q at Mar 31, 2021



### Key highlights (2/2)

#### **Asset quality**

- Gross NPA additions of ₹ 55.23 billion (excluding proforma NPAs as of Dec 31, 2020)
  - Gross NPA additions of ₹ 161.23 billion (2.2% of opening customer assets) in FY2021
- Utilised ₹ 35.09 billion of contingency provisions made on proforma NPAs
- Net NPA ratio declined to 1.14% at Mar 31, 2021 from 1.26%<sup>1</sup> at Dec 31, 2020
- Provision coverage was robust at 77.7% at Mar 31, 2021
- Further, made additional Covid-19 related provision of ₹ 10.00 billion in Q4-2021
- Covid-19 related provision of ₹ 74.75 billion held at Mar 31, 2021
- Profit after tax of ₹ 44.03 billion in Q4-2021 (Q4-2020: ₹ 12.21 billion)
- Profit after tax of ₹ 161.93 billion in FY2021 (FY2020: ₹ 79.31 billion²)
- The Board has recommended a dividend of ₹ 2 per share, subject to requisite approvals
- Common Equity Tier 1 ratio of 16.80%<sup>3</sup>



- 1. On a proforma basis
- 2. Includes impact of one-time additional charge of ₹ 13.91 billion due to re-measurement of accumulated deferred tax asset at the revised marginal tax rate
- 3. Post reckoning the impact of proposed dividend

## Operating performance



#### **P&L trends: Q4-2021**

#### Net interest income (NII)

Growth of 16.8% y-o-y to ₹ 104.31 billon

#### Net interest margin (%)

3.84 in Q4-2021

(Q3-2021: 3.67, Q4-2020: 3.87)

#### Fee income

Growth of 6.0% y-o-y to ₹38.15 billon

#### Core operating profit to average assets

2.95% in Q4-2021

(Q3-2021: 2.77%, Q4-2020: 2.84%)

#### **Total provisions**

Decreased by 51.7% y-o-y to ₹ 28.83 billon

#### Profit after tax

₹ 44.03 billion

(Q4-2020: ₹ 12.21 billion)



### **Profit & loss statement**

(₹ billion)	FY	Q4-	Q3-	Q4-	FY 2021	Q4-o-Q4
	2020	2020	2021	2021	2021	(%)
Net interest income <sup>1</sup>	332.67	89.27	99.12	104.31 <sup>2</sup>	389.89 <sup>2</sup>	16.8%
Non-interest income	151.56	40.13	39.21	41.37	139.23	3.1%
- Fee income	137.11	35.98	36.01	38.15	126.59	6.0%
- Dividend income from subsidiaries	12.73	3.38	3.56	3.57	12.34	5.6%
- Others	1.72	0.77	(0.36)	(0.35)	0.30	-
Core operating income	484.23	129.40	138.33	145.68	529.12	12.6%
Operating expenses	216.15	57.92	57.79	60.03	215.61	3.6%
- Employee expenses	82.71	22.35	19.50	20.08	80.91	(10.2)%
- Non-employee expenses	133.44	35.57	38.29	39.95	134.70	12.3%
Core operating profit	268.08	71.48	80.54	85.65	313.51	19.8%



Includes interest on income tax refund ₹ 0.11 bn in Q4-2021 and ₹ 2.57 bn in FY2021 (Q3-2021: ₹ 1.96 bn, Q4-2020: ₹ 0.27 bn, FY2020: ₹ 2.70 bn)

Estimated impact of ₹ 1.75 billion of the required refund of interest on interest and other related amount charged in the moratorium period as per Supreme Court's judgement has been reduced from interest income

#### **Profit & loss statement**

(₹ billion)	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021	Q4-o-Q4 (%)
Core operating profit	268.08	71.48	80.54	85.65	313.51	19.8%
Treasury income	12.93	2.42	7.66 <sup>1</sup>	(0.25)	50.46 <sup>1</sup>	-
Operating profit	281.01	73.90	88.20	85.40	363.97	15.5%
Net provisions	140.53	59.67	27.42 <sup>2</sup>	28.83 <sup>2</sup>	162.14 <sup>2</sup>	(51.7)%
- Covid-19 related provisions	27.25	27.25	(18.00)	10.00	47.50	(63.3)%
- Other provisions	113.28	32.42	<i>45.42</i> <sup>3</sup>	18.83	114.64	(41.9)%
Profit before tax	140.48	14.23	60.78	56.57	201.83	-
Tax	61.17	2.02	11.38	12.54	39.90	-
Profit after tax	79.31	12.21	49.40	44.03	161.93	_

- 1. Includes profit of ₹ 3.29 bn in Q3-2021 and ₹ 36.70 bn in FY2021 from sale of shareholding in subsidiaries
- 2. Net provisions includes the impact of application of more conservative provisioning policy adopted in Q3-2021
- 3. Includes provisions of ₹ 30.12 bn on borrower accounts not classified as NPA pursuant to the Supreme Court's interim order
- Includes impact of one-time additional charge due to re-measurement of accumulated deferred tax asset at the revised marginal tax rate

### **Key ratios**

Percent	FY 2020	Q4- 2020	Q3- 2021	Q4- 2021	FY 2021
Not interest margin 1.5	3.73	3.87	3.67	3.84	3.69
Net interest margin <sup>1,5</sup>	3./3	3.07	3.07	3.04	3.09
Cost of deposits <sup>6</sup>	4.96	4.78	3.97	3.80	4.12
Cost-to-income	43.5	43.9	$40.5^{2}$	41.3	$39.7^{2}$
Provisions/core operating profit	42.3 <sup>2</sup>	45.4 <sup>3</sup>	$34.0^{4}$	<b>22.0</b> <sup>3,4</sup>	$36.6^{3,4}$
Provisions/average advances <sup>5</sup>	1.86 <sup>3</sup>	2.06 <sup>3</sup>	1.65 <sup>4</sup>	1.09 <sup>3,4</sup>	1.75 <sup>3,4</sup>
Return on average assets <sup>5</sup>	0.81	0.49	1.70	1.51	1.42
Standalone return on equity <sup>5</sup>	7.1	4.2	14.0	12.3	12.2
Weighted average EPS (₹) <sup>5</sup>	12.3	7.6	28.4	25.8	24.0
Book value (₹)	180.0	180.0	206.8	213.3	213.3

Yield, cost and margin: slide 54

Consolidated P&L and ratios: slide 55-57





<sup>.</sup> Excludes gain on sale of stake in subsidiaries

<sup>3.</sup> Excluding Covid-19 related provisions of ₹ 27.25 bn in Q4-2020 and FY2020, ₹ 10.00 billion in Q4-2021 and ₹ 47.50 billion in FY2021

<sup>4.</sup> Net provisions includes the impact of application of more conservative provisioning policy adopted in Q3-2021

<sup>5.</sup> Annualised for all interim periods

## Unconsolidated segment-wise PBT

Profit before tax (₹ billion)	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021
Retail	89.93	18.99	(3.29)	22.98	77.40
Wholesale	9.27	(3.12)	15.96	25.25	58.20
Treasury	50.55	12.74	23.65	18.09	110.80
Others	5.83	0.72	1.49	0.25	2.93
Unallocated <sup>1</sup>	(15.10)	(15.10)	22.97	(10.00)	(47.50)
Total	140.48	14.23	60.78	56.57	201.83



## Balance sheet growth



### Healthy funding profile

(₹ billion)	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021	Y-o-Y growth	% share at Mar 31, 2021
CASA	3,478.18	3,954.16	4,316.23	24.1%	46.3%
- Current	1,022.27	1,167.41	1,361.70	33.2%	14.6%
- Savings	2,455.91	2,786.74	2,954.53	20.3%	31.7%
Term	4,231.51	4,789.32	5,008.99	18.4%	53.7%
Total deposits	7,709.69	8,743.48	9,325.22	21.0%	100.0%
	Q4-2020	Q3-2021	Q4-2021		
Average CASA ratio	42.3%	41.8%	42.5%	-	-
Cost of deposits	4.78%	3.97%	3.80%	-	-

- 33.9% y-o-y growth in average CA and 21.2% y-o-y growth in average SA in Q4-2021
- 25.5% y-o-y growth in average CA and 16.7% y-o-y growth in average SA in FY2021



Balance sheet-liabilities: slide 58-59

Consolidated balance sheet: slide 60

Extensive franchise: slide 61

### Loan portfolio

(₹ billion)	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021	Y-o-Y growth	Q-o-Q growth	% share at Mar 31, 2021
Advances	6,452.90	6,990.17	7,337.29	13.7%	5.0%	100.0%
- Domestic book	5,913.23	6,559.56	6,961.39	17.7%	6.1%	94.9%
- Retail	4,080.03	4,587.78	4,892.20	19.9%	6.6%	66.7%
- SME <sup>1</sup>	228.51	270.93	302.84	32.5%	11.8%	4.2%
- Corporate and others <sup>2</sup>	1,604.70	1,700.84	1,766.35	10.1%	3.9%	24.0%
- Overseas book³	539.67	430.61	375.90	(30.3)%	(12.7)%	5.1%

- Growth in performing domestic corporate portfolio was 13.2% y-o-y and 4.7% q-o-q at Mar 31, 2021
- Including non-fund based outstanding, the share of retail portfolio was 55.0% of the total portfolio at Mar 31, 2021





Portfolio composition: slide 64



- I. SME portfolio includes borrowers with turnover less than ₹ 2.50 billion
- 2. Includes SME borrowers with turnover of ₹ 2.50 billion ₹ 7.50 billion
- 3. Includes impact of exchange rate movement

### Retail portfolio

(₹ billion)	Mar 31,	Dec 31,	Mar 31,	Y-o-Y	Q-o-Q	% share at
	2020	2020	2021	growth	growth	Mar 31, 2021
Mortgage loans	2,002.24	2,257.57	2,436.54	21.7%	7.9%	49.8%
Vehicle loans	583.31	624.49	641.54	10.0%	2.7%	13.1%
- Auto finance	322.17	346.29	362.39	<i>12.5%</i>	4.6%	7.4%
- Commercial business	246.50	264.07	<i>265.16</i>	7.6%	0.4%	5.4%
- Two wheeler loans	14.63	14.13	13.99	(4.4)%	(1.0)%	0.3%
Business banking	265.63	349.96	373.27	40.5%	6.7%	7.6%
Rural loans	568.50	673.78	721.58	26.9%	7.1%	14.7%
Personal loans	452.88	463.93	493.45	9.0%	6.4%	10.1%
Credit cards	156.54	172.63	173.11	10.6%	0.3%	3.5%
Others	50.93	45.43	52.71	3.5%	16.0%	1.1%
- Dealer funding loans	33.53	29.74	36.73	9.5%	23.5%	0.8%
- Loan against shares and	17.39	15.69	15.98	(8.1)%	1.8%	0.3%
others						
Total retail loans <sup>1</sup>	4,080.03	4,587.78	4,892.20	19.9%	6.6%	100.0%

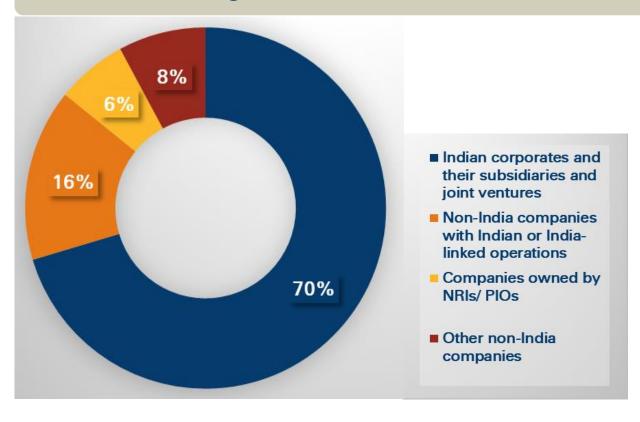


<sup>•</sup> Till Apr 19, 2021 the Bank disbursed ~ ₹127 bn under ECLGS 1.0 scheme and disbursed ~ ₹ 15 bn under ECLGS 2.0 scheme

<sup>1.</sup> Includes buyouts of ₹ 70.57 billion at Mar 31, 2021 (At Mar 31, 2020: 75.13 billion)

#### Portfolio of overseas branches

#### Total outstanding<sup>1</sup> at Mar 31, 2021: USD 4.14 billion



The overseas non-India linked corporate portfolio reduced by 56.0% year-on-year or about USD 1.6 billion and 24.0% sequentially or about USD 391 million at March 31, 2021

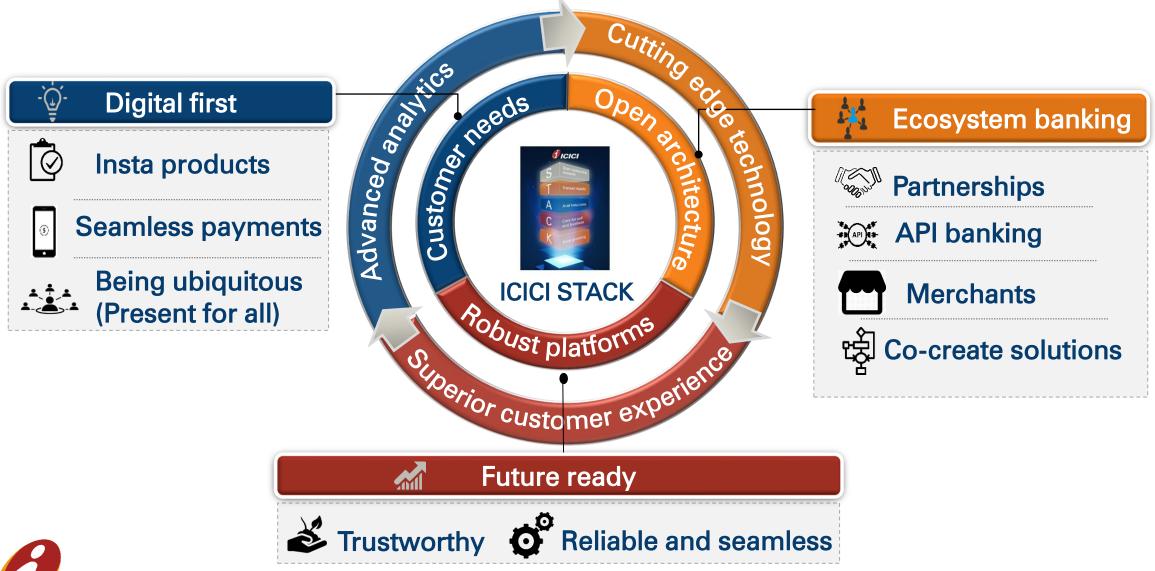
Progressively exiting exposures that are not linked to India, in a planned manner

16

## Technology and digital trends



### Digital strategy





### iMobile Pay – A platform for All

Now available for non-ICICI

Bank customers



Architecture: Open



Journey: Mobile number led



Acquisition: Preapproved NTB



Promote daily usage Do UPI & bill payments

(e) Hi,

Pay2 contact, scan & pay

Add other bank a/c

Open savings a/c instantly

Daily use cases (recharge, FasTag)

Apply for instant loans

3x increase in monthly volumes in Mar 2021 (over Feb 2021) for Pay2contact feature

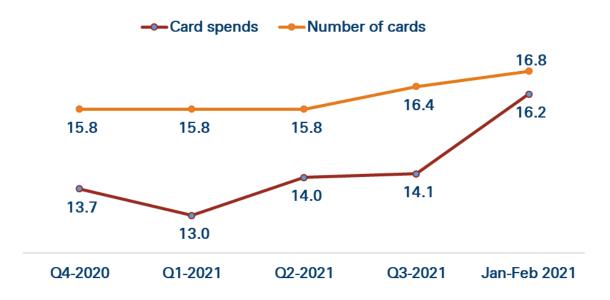
In a span of four months, 1.5 mn + activations from non-ICICI Bank customers



The volume of mobile banking transactions grew by 61.3% y-o-y in Q4-2021

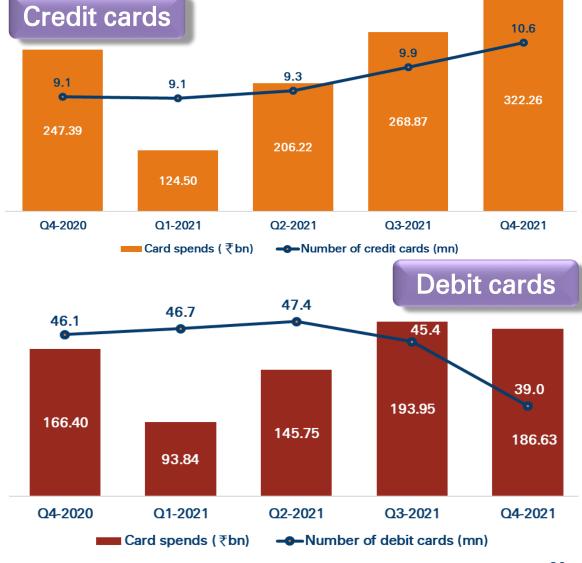
Digital payments: credit and debit cards

#### Increasing market share<sup>1</sup> of credit cards





Fastest co-branded card to cross 1 mn milestone
1.6 mn cards at Mar 31,
2021



Trend of spends

1. Source: RBI

### Digital payments: Eazypay and API banking

### Merchant acquisition app: Eazypay



One-stop solution for merchants to collect payments, order supplies, avail distributor offers, inventory & billing and store analytics



**4X** increase in the monthly transaction values in Mar 2021 over Jun 2020

#### API<sup>1</sup> banking



Enables partners to integrate various payment and product solutions; APIs available across an arrays of categories including payments & collections



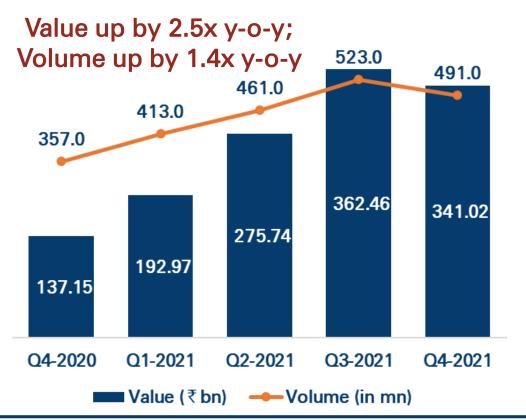
10X increase in the monthly transaction values in Mar 2021 over Apr 2020



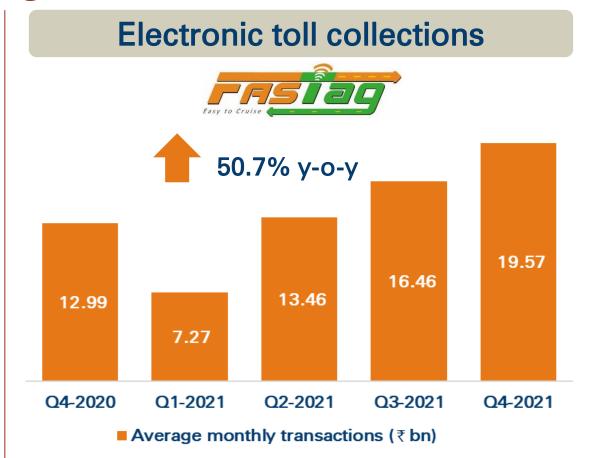
Greater fund flows, growth in CASA deposits and more opportunities to cross-sell

### Digital payments: UPI and FASTag

#### **UPI: P2M¹ transactions**



Market share by volume was 14% in Mar 2021; ranked 3<sup>rd</sup> in the industry



Market share by value was 37% in Q4-2021; ranked 1st in the industry

1. Payments to merchants

### Digital sourcing and transactions in FY2021



Personal loans

90% sourced via Insta<sup>1</sup>

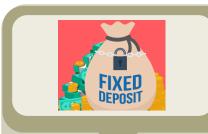


**Credit cards** 

**75%** sourced digitally<sup>1</sup>



Term life
insurance
33% protection
policies sold online



Fixed deposits

56% sourced via digital channels



64% initiated via

digital channels





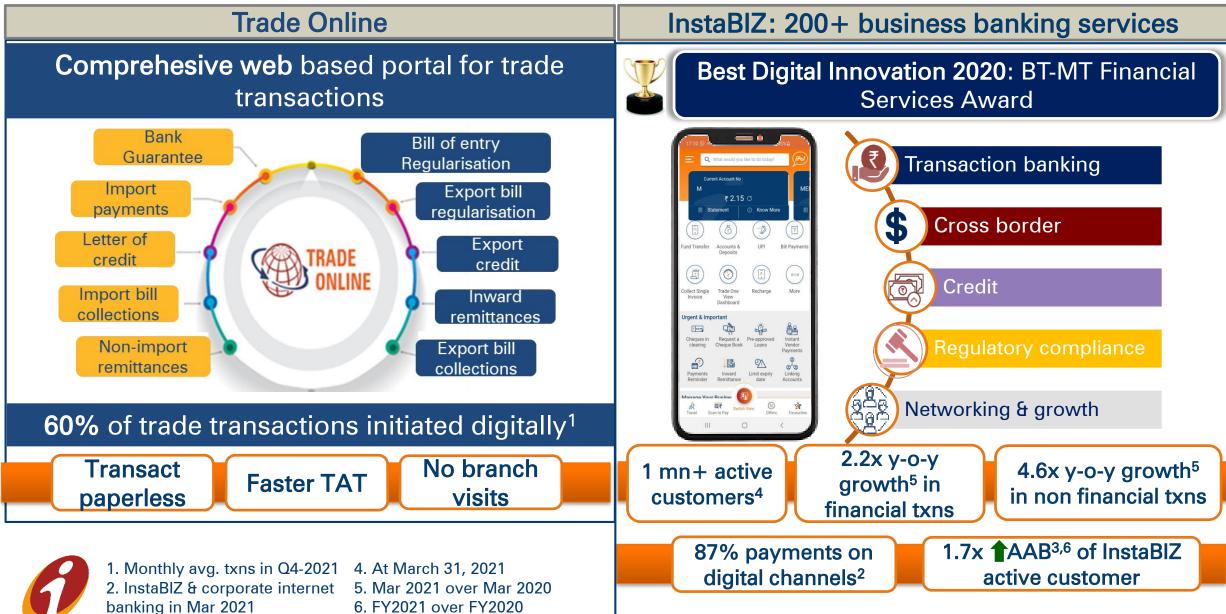
In Mar 2021, ~45% of the Amazon Pay credit card customers were onboarded using video KYC

Over 90% of savings account transactions<sup>2</sup> through digital channels<sup>3</sup>



- 1. Percentage share based on count of customers. Includes insta and digitally on boarded
- 2. Financial and non-financial
- 3. Includes internet, mobile, POS, touch banking, phone banking and debit cards e-commerce transactions

### Increasing digital adoption among business banking customers



3. Annual average balances

### Recent partnerships

#### EMI on internet banking

Tie up with BillDesk and Razorpay







You can choose upto 5 years as tenure for your EMI

One click step loan disbursal and email to customer.



Zero documents required since it is pre-approved



Avail customer service 24x7

#### **FASTag**

# Partnered with PhonePe to issue FASTag

- PhonePe users, who can be customers of any bank, can order and track ICICI Bank
   FASTag on the PhonePe app with UPI
- No need to visit physical stores or toll locations to buy a FASTag



## Asset quality trends



### **NPA** trends

(₹ billion)	Mar 31, 2020	Dec 31, 2020 (Proforma)	Dec 31, 2020 (Reported)	Mar 31, 2021
Gross NPAs <sup>1</sup>	414.09	431.40	348.60	413.73
Less: cumulative provisions	312.95	335.08	299.99	321.93
Net NPAs <sup>1</sup>	101.14	96.32	48.61	91.80
Gross NPA ratio <sup>1</sup>	5.53%	5.42%	4.38%	4.96%
Net NPA ratio <sup>1</sup>	1.41%	1.26%	0.63%	1.14%
Provision coverage ratio	75.7%	77.6%	86.0%	77.7%
Non-fund o/s to NPAs	50.63	44.07		44.05
Provisions on non-fund o/s to NPAs	11.82	13	.97	14.92

 Net investment in security receipts of ARCs was ₹ 17.29 billion at Mar 31, 2021 (Dec 31, 2020: ₹ 18.44 billion)

Net standard restructured loans were ₹ 31.79 billion at Mar 31, 2021

(Dec 31, 2020: ₹ 3.80 billion)

Retail NPAs: slide 65



1. Based on customer assets

#### **NPA** movement

₹ in billion	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021
Opening gross NPA	462.92	434.54	389.89	348.60	414.09
Add: gross additions (1)	142.95	53.06	4.71	118.18 <sup>3</sup>	161.23
- Retail	<i>57.85</i>	12.94	3.94	99.56	128.25
- Corporate and SME-Retail	<i>85.10</i>	40.12	0.77	18.62	32.98
Less: recoveries, upgrades and others (2)	76.73	18.83	17.76	25.60	64.63
- Retail	27.20	9.74	9.33	8.20	27.97
- Corporate and SME-Retail	49.53	9.09	8.43	17.40	36.66
Net additions (1)-(2)	66.22	34.23	(13.05)	92.58	96.60
Less: write-offs	113.00	54.55	27.36	27.45	96.08
: sale of NPAs	2.05	0.13	0.88	-	0.88
Closing gross NPAs	414.09	414.09	348.60	413.73	413.73
Closing pro forma NPAs (as of date)	-	-	82.80 <sup>2</sup>	-	-
Closing gross including pro forma NPAs	414.09	414.09	431.40	413.73	413.73

Gross NPA additions in Q4-2021, excluding proforma NPAs as of Dec 31, 2020, were ₹ 55.23 billion

Retail portfolio: ₹ 43.55 billion, corporate and SME portfolio: ₹ 11.68 billion



- 1. Based on customer assets
- 2. Includes ₹ 75.21 billion from the retail portfolio and ₹ 7.59 billion from the corporate and SME portfolio
- 3. Includes proforma NPAs of ₹ 82.80 billion at Dec 31, 2020, net of recoveries of ₹ 19.85 billion

#### Resolution under RBI frameworks

Excluding NPAs, the total fund based outstanding to all borrowers, including MSME borrowers, under resolution as per the various extant regulations/ guidelines was ₹ 39.27 billion or about 0.5% of the total loan portfolio at March 31, 2021

- ₹ 20.12 billion was from the retail loan portfolio
- ₹ 19.15 billion was from the corporate and SME loan portfolio
  - Except a few accounts with outstanding of ~ ₹ 4.00 billion, all borrowers under resolution were rated below investment grade at March 31, 2021
    - ➤ This mainly includes one LRD¹ account and two PUI² accounts in the commercial real estate sector
- The Bank holds provisions of ₹ 7.16 billion, which is higher than the requirement as per RBI guidelines



### Standard asset and other provisions

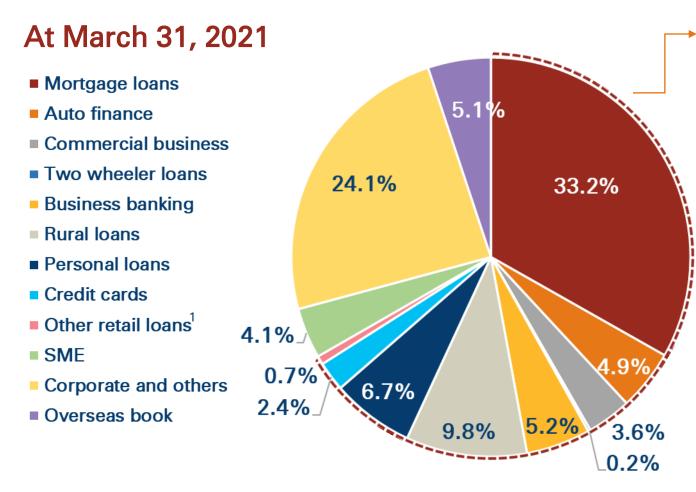
(₹ billion)	Jun 30, 2020	Sep 30, 2020	Dec 31, 2020	Mar 31, 2021
Covid-19 related contingency provisions <sup>1</sup>	-	4.97	35.09	-
Covid-19 related other provisions	82.75	82.75	64.75	74.75
Provision on non-fund based o/s to NPAs	13.98	14.37	13.97	14.92
General provisions on standard assets and other provisions	46.95	45.22	50.20	51.77
Total	143.68	147.31	164.01	141.44
Total as a % of net advances	2.3%	2.3%	2.3%	1.9%



## Loan portfolio information



### Diversified and granular loan book



66.7% of total loans are retail<sup>2</sup>

Retail portfolio largely secured and built on proprietary data and analytics in addition to bureau checks and well-priced in relation to risk

Focus on granular exposures and higher rated corporates; provide full suite of banking products to corporate clients and their ecosystems



- 1. Includes dealer funding, loan against shares and others
- 2. Including non-fund based outstanding, the share of retail portfolio was 55.0% of the total portfolio at Mar 31, 2021

### Rating-wise total loan book

Rating category <sup>1,2</sup>	Mar 31, 2017	Mar 31, 2018	Mar 31, 2019	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021
AA- and above	37.2%	42.4%	45.1%	44.4%	49.2%	50.3%
A+, A, A-	19.0%	20.1%	22.0%	25.8%	22.8%	23.0%
A- and above	56.2%	62.5%	67.1%	70.2%	72.0%	73.2%
BBB+,BBB, BBB-	28.7%	27.5%	28.2%	26.6%	24.3%	23.8%
BB and below	9.2%	4.0%	2.2%	1.4%	1.6%	1.5%
Non-performing loans	5.4%	5.4%	2.3%	1.5%	1.9%³	1.2%
Unrated	0.5%	0.6%	0.2%	0.3%	0.2%	0.3%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Total net advances (₹ billion)	4,642	5,124	5,866	6,453	6,990	7,337



- 1. Based on internal ratings
- 2. For retail loans, ratings have been undertaken at the product level
- 3. Includes gross loans amounting to ₹82.80 billion not classified as non-performing pursuant to the Supreme Court's interimate order. The contingency provision of ₹35.09 billion held against these loans has not been netted off in the above table

### Corporate and SME: BB and below

₹billion	Mar 31, 2020 <sup>1</sup>	Dec 31, 2020 <sup>2</sup>	Mar 31, 2021 <sup>1</sup>
BB and below outstanding	116.05	136.54	130.98
- Fund and non-fund o/s to restructured loans	1.80	1.64	14.05
- Borrowers under RBI resolution schemes <sup>2</sup>	15.33	12.22	7.99
- Other borrowers with o/s greater than ₹ 1.00 bn²	65.98	83.01	71.17
- Other borrowers with o/s less than ₹ 1.00 bn <sup>2</sup>	32.94	39.67	37.76

 Other than two accounts, one each in construction and telecom sector, the maximum single borrower outstanding in the BB and below portfolio was about ₹ 6 billion at Mar 31, 2021

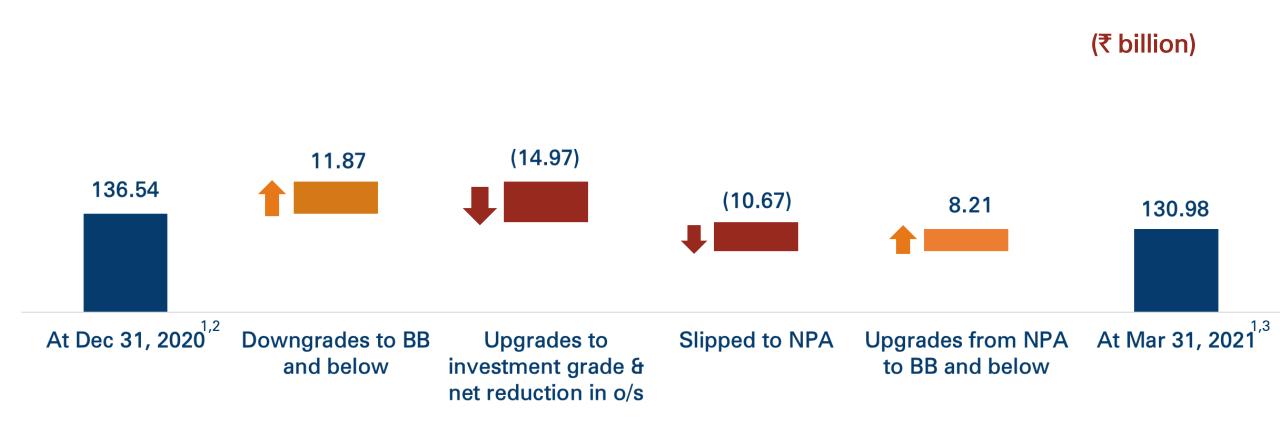
From Q4-2021, non-fund outstanding to NPA is being excluded from the BB and below portfolio and reported separately

<sup>1.</sup> Excludes banks, investments and fund and non-fund based outstanding to NPAs

<sup>2.</sup> Excludes banks, investments and fund and non-fund based outstanding to NPAs and borrowers which were not classified as non-performing pursuant to the Supreme Court's interim order

<sup>3.</sup> Fund-based and non-fund based outstanding

### Movement in Corporate & SME BB and below in Q4-2021





- 1. Fund-based and non-fund based outstanding
- 2. Excludes banks, investments and fund and non-fund based outstanding to NPAs and borrowers which were not classified as non-performing pursuant to the Supreme Court's interim order
- 3. Excludes banks, investments and fund and non-fund based outstanding to NPAs

### Mortgage portfolio



Total mortgage portfolio includes home loans  $\sim$ 70%, top-up loans given to existing home loan customers 6%, office premises loans ~5% and loan against property ~19%



Mortgage disbursements increased sequentially; driven by digitization of entire underwriting process with instant loan approvals



'iHome loans', an app designed to smoothen the home loans journey for the customer and the internal sourcing team with features like instant sanction letter, video KYC, eligibility calculators



track loan 'Trackmyloan', an online mortgage loan application tracking platform for customers that showcases loan journey and notifies about application status from login to sanction stage

~70%

~ ₹ 3.3 mn

~65%

~55%



mortgage customers have liability relationship with the Bank

Average ticket size of home loan

Average loan-tovalue ratio of home loan

Average loan-to-value ratio of loan against property

#### Vehicle loans

#### **Auto finance**



Auto loan comprises 86% new vehicles and 14% used vehicles



Disbursements continue to rise since September levels; demand from tier II locations and increasing adoption of technological initiatives to increase outreach and market share along with digitization of credit decision

~64%

Customers have a liability relationship with the Bank

#### **Commercial business**



Disbursements grew sequentially in Q4-2021

Growth attributed to demand from rural areas and e-comm segment, government spending on areas like roads & highways, power, port development + focus on faster development of infrastructure at the border and development of dedicated freight corridor

~3%

Contribution of top 20 customers in the commercial vehicle portfolio ~65%

Customers with long vintage, well seasoned and have witnessed multiple business cycles



## Rural and personal loan and credit card portfolio

#### **Rural loans**

Gold loans and kisan credit cards comprise 3% each of the total loan book; overall micro finance loans are negligible





Disbursements across portfolio continue to remain robust driven by jewel loans and business loans



Express Agri: An app enabling employees to capture and submit loan applications from applicant's doorstep, check indicative eligibility, eKYC, preapproved offers; reduces TAT and cost to service new loan applications; usage of satellite imagery for credit decision and monitoring is integral



#### Personal loans and credit cards



Disbursements in personal loans grew sequentially in Q4-2021



Credit card spends in Q4-2021 increased substantially over Q3-2021 driven by spends across electronics, wellness and jewelry categories

~75% Portfolio to existing customers

~85% **Portfolio** salaried individuals

~70% Of salaried comprises of customers from well rated corporates, MNCs, and government entities

## SME and business banking portfolio



Growth driven by leveraging distribution network and digital platforms such as InstaBIZ and Trade Online





Focus on parameterised and programme based lending, granularity, collateral and robust monitoring; well diversified portfolio across sectors and geographies



Primary collateral in the business banking portfolio in the form of charge on current assets and backed by self-occupied residential or commercial or industrial property



average ticket size of the incremental sanctions in SME

#### ₹ 10-15 mn

Average ticket size of business banking loan

#### > 95%

Of business banking book fully collateralized with a collateral cover of > 100%



## Exposure to power sector

(₹ billion)	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021	Share at Mar 31, 2021 (%)
Borrowers classified as proforma NPA or part of BB and below portfolio <sup>1</sup>	92.33	84.70	82.21	22.9%
Other borrowers	287.95	255.28	276.39	77.1%
Total	380.28	339.98	356.59	100.0%

• Of the other borrowers aggregating ₹ 276.39 billion, excluding exposure to State Electricity Boards, ~86% was rated A- and above





# NBFCs, HFCs and builder portfolio

Outstanding (₹ billion)	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021
NBFCs <sup>1</sup>	273.08	422.46	486.47
HFCs <sup>1</sup>	124.47	153.83	158.62
Builder portfolio (construction finance, lease rental discounting, term loans and working capital loans)	223.18	225.57	226.71

- Sequential increase in the outstanding of NBFCs during Q4-2021 was mainly due to increase in outstanding to government owned NBFCs
- Proportion of the NBFC and HFC portfolio internally rated BB and below or nonperforming at Mar 31, 2021 was about 1%
- About 13% of the builder portfolio at Mar 31, 2021 was either internally rated BB and below internally or classified as non-performing



#### Reduction in concentration risk

Details	Mar 31, 2017	Mar 31, 2018	Mar 31, 2019	Mar 31, 2020	Mar 31, 2021
Exposure to top 20 borrowers <sup>1</sup> as a % of total exposure	12.4%	12.5%	10.8%	11.0%	12.1% <sup>2</sup>
Exposure to top 10 groups as a % of total exposure	16.8%	14.3%	13.6%	12.1%	11.6%

- Hard limit on borrower groups based on turnover and track record, lower than the regulatory limits
- All top 20 borrowers as of March 31, 2021 are rated A- and above internally



- l. Excludes banks
- 2. Reflects increase in exposure to PSUs and highly rated entities

# Capital



## Strong capital position

	Dec 31,	Dec 31, 2020 <sup>1</sup>		0 <b>21</b> <sup>2</sup>
	(₹ billion)	%	(₹ billion)	%
Total capital	1,371.20	18.04%	1,501.50	19.12%
- Tier I	1,265.36	16.65%	1,418.75	18.06%
- of which: CET1	1,164.16	15.32%	1,319.43	16.80%
- Tier II	105.84	1.39%	82.75	1.06%
Risk weighted assets	7,599.83		7,854.03	
- On balance sheet	6,808.28		7,037.51	
- Off balance sheet	791.55		816.52	

- Including profits for 9M-2021, CET1 ratio was 16.79%, Tier I ratio was 18.12% and total capital adequacy ratio was 19.51% at December 31, 2020
- Capital adequacy ratios well above the minimum regulatory requirement of CET1 ratio of 7.58%, Tier I ratio of 9.08% and total capital adequacy ratio of 11.08%



Consolidated capital adequacy: slide 67

I. Excluding profits for 9M-2021

2. After reckoning the impact of proposed dividend

# Subsidiaries



#### Profit after tax of subsidiaries

Profit after tax (₹ billion)	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021
ICICI Prudential Life Insurance	10.69	1.79	3.06	0.64	9.60
ICICI Lombard General Insurance	11.94	2.82	3.14	3.46	14.73
ICICI Prudential Asset Management <sup>1</sup>	10.46	2.17	3.58	3.48	12.45
ICICI Securities (Consolidated) <sup>1</sup>	5.42	1.56	2.67	3.29	10.68
ICICI Securities Primary Dealership <sup>1,2</sup>	3.31	0.26	1.32	0.66	5.70
ICICI Home Finance <sup>1</sup>	0.003	0.64	0.03	0.15	0.22
ICICI Venture	0.13	(0.07)	(0.02)	(0.12)	0.04
ICICI Bank UK (USD million)	23.2	(6.8)	2.2	2.8	14.8
ICICI Bank Canada (CAD million)	40.6	(7.5)	5.1	5.1	20.0

Details on subsidiaries: slides 68-73





- 1. As per Ind AS
- 2. Represents total comprehensive income
- 3. Represents insignificant amount

#### Insurance subsidiaries

#### **ICICI Prudential Life Insurance**

- VNB¹ grew by 25.7% y-o-y to ₹ 5.91 billion in Q4-2021 and 1.0% y-o-y to ₹ 16.21 billion in FY2021
- VNB margins increased from 21.7% in FY2020 to 25.1% in FY2021
- New business premium grew by 22.9% y-o-y to ₹51.33 billion in Q4-2021 and 5.5% y-o-y to ₹130.32 billion in FY2021
- Total APE<sup>2</sup> grew by 27.1% y-o-y to ₹ 25.09 billion in Q4-2021
- Protection APE<sup>2</sup> was ₹ 10.46 billion and accounted for 16.2% of total APE in FY2021

#### **ICICI Lombard General Insurance**

- GDPI<sup>3</sup> grew by 9.4% y-o-y to ₹ 34.78 billion in Q4-2021 and 5.2% y-o-y to ₹ 140.03 billion in FY2021
- Combined ratio was 101.8% in Q4-2021 (Q4-2020: 100.1%) and 99.8% in FY2021 (FY2020: 100.4%)
- Solvency ratio was 2.90x at March 31, 2021 compared to 2.17x at March 31, 2020
  - 1. Value of New Business
  - 2. Annualised premium equivalent
  - 3. Gross Direct Premium Income

# Environmental, Social and Governance (ESG) initiatives



## ESG at ICICI Bank (1/3)



# Environment

Bank is committed to conduct its business responsibly and promote sustainable environmental practices

- Financing capacity creation in the renewable energy sector continued in fiscal 2021
- 28 KWp of new solar power capacity added at the Bank's premises during FY2021;
   total onsite renewable energy capacity of 2.9 MWp at March 31, 2021
- 9 MWp of total contracted capacity under the open access mechanism for sourcing power from renewable energy sources
- The Bank ensures green building features of Indian Green Building Council (IGBC) in all its new offices and branches at the time of set up
- Replacement of DG sets with lithium ion battery storage system and carbon dioxide based fire extinguishers with clean agent fire extinguishers underway at branches



## ESG at ICICI Bank (2/3)



Social

The Bank has participated extensively in Covid-19 relief efforts during FY2021

- The Bank and ICICI Foundation responded to efforts on the ground to fight Covid-19; covered over 550 districts in 36 states and union territories for providing support and critical material
- Several social and environmental projects relating to water conservation, healthcare, empowering women undertaken through ICICI Foundation during FY2021
- The Bank enabled direct transfer of benefits from government schemes to the beneficiaries in rural areas; our business correspondents continued to offer financial services, including doorstep services, to beneficiaries through the pandemic
- SHG lending empowering rural women entrepreneurs; total 4.6 million women beneficiaries were first time borrowers of the Bank as on March 31, 2021



## ESG at ICICI Bank (3/3)



Governance

Being responsible and transparent in our business, and continuously strive to create value for all stakeholders

- Majority independent Board to oversee critical areas and functions of executive management
- Separation of Board's supervisory role from the executive management
- Board-approved environmental, social and governance framework
- Bank is committed to act professionally, fairly and with integrity in all its dealings;
   principle of "Fair to Customer, Fair to Bank" to deliver fair value to customers
- Periodic review of governance practices and frameworks; during FY2021 enhancements were made to the Bank's Group Code of Business Conduct and Ethics





# Thank you

# Additional financial information



## Yield, cost and margin

Movement in yield, costs & margins (Percent) <sup>1</sup>	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021
Yield on total interest-earning assets <sup>2</sup>	8.38	8.32	7.30	7.31	7.49
- Yield on advances	9.45	9.41	8.44	8.45	8.76
Cost of funds	5.09	4.92	4.11	3.95	4.25
- Cost of deposits	4.96	4.78	3.97	3.80	4.12
Net interest margin <sup>2</sup>	3.73	3.87	3.67	3.84	3.69
- Domestic	4.01	4.14	3.78	3.94	3.84
- Overseas	0.35	0.28	0.34	0.44	0.34





- 1. Annualised for all interim periods
- 2. Includes interest on income tax refund ₹ 0.11 bn in Q4-2021 and ₹ 2.57 bn in FY2021 (Q3-2021: ₹ 1.96 bn, Q4-2020: ₹ 0.27 bn, FY2020: ₹ 2.70 bn)

# Consolidated profit & loss statement

(₹ billion)	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021	Q4-o-Q4 growth
Net interest income	401.70	107.16	118.02	123.45	465.04	15.2%
Non-interest income	649.50	183.80	182.40	213.22	721.74	16.0%
- Fee income	162.59	42.66	44.64	48.62	161.95	14.0%
- Premium income	455.01	134.87	123.77	152.16	479.23	12.8%
- Other income <sup>1</sup>	31.90	6.27	13.99	12.44	80.56	98.4%
Total income	1,051.20	290.96	300.42	336.67	1,186.78	15.7%
Operating expenses	715.18	205.21	197.84	237.34	762.72	15.7%
Operating profit	336.02	85.75	102.58	99.33	424.06	15.8%





# Consolidated profit & loss statement

(₹ billion)	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021	Q4-o-Q4 growth
Operating profit	336.02	85.75	102.58	99.33	424.06	15.8%
Covid-19 related provisions <sup>1</sup>	27.25	27.25	12.12	10.00	47.50	(63.3)%
Other provisions	122.89	38.73	14.88	19.23	116.28	50.4%
Profit before tax	185.88	19.77	75.58	70.10	260.28	-
Tax	73.63 <sup>2</sup>	3.64	15.38	16.79	56.64	-
Minority interest	16.59	3.62	5.22	4.45	19.80	22.9%
Profit after tax	95.66	12.51	54.98	48.86	183.84	-





- . Represents Covid-19 provisions made by ICICI Bank
- Includes impact of one-time additional charge due to re-measurement of accumulated deferred tax asset at the revised marginal tax rate

# Key ratios (consolidated)

Percent	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021
Return on equity <sup>1</sup>	8.1	4.1	14.6	12.8	13.0
Weighted average EPS¹ (₹)	14.8	7.8	31.6	28.7	27.3
Book value (₹)	190	190	220	228	228



1. Annualised for all interim periods

#### **Balance sheet: liabilities**

(₹ billion)	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021
Net worth	1,165.04	1,427.68	1,475.09
- Equity capital	12.95	13.81	13.83
- Reserves	1,152.09	1,413.87	1,461.26
Deposits	7,709.69	8,743.48	9,325.22
- Current	1,022.28	1,167.41	1,361.70
- Savings	2,455.91	2,786.74	2,954.53
- Term	4,231.51	4,789.32	5,008.99
Borrowings <sup>1</sup>	1,628.97	1,116.08	916.31
Other liabilities	479.95	644.93	587.71
Total liabilities	10,983.65	11,932.17	12,304.33

 Credit/deposit ratio of 75.3% on the domestic balance sheet at Mar 31, 2021 (Dec 31, 2020: 75.6%)



# **Composition of borrowings**

(₹ billion)	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021
Domestic	1,029.43	811.04	616.88
- Capital instruments	218.17	192.75	172.46
- Other borrowings	811.26	618.29	444.42
- Long term infrastructure bonds	194.77	194.97	194.67
Overseas borrowings <sup>1</sup>	599.53	305.04	299.43
Total borrowings	1,628.97	1,116.08	916.31



## Consolidated balance sheet

(₹ billion)	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021
Cash & bank balances	1,278.53	1,482.80	1,475.71
Investments	4,434.73	5,131.39	5,365.79
Advances	7,062.46	7,577.46	7,918.01
Fixed & other assets	997.20	1,001.88	978.61
Total assets	13,772.92	15,193.53	15,738.12
Net worth	1,229.60	1,522.07	1,575.88
Minority interest	67.95	92.57	95.88
Deposits	8,007.84	9,043.33	9,599.40
Borrowings	2,138.52	1,547.18	1,439.00
Liabilities on policies in force	1,454.86	1,942.27	2,031.80
Other liabilities	874.15	1,046.11	996.16
Total liabilities	13,772.92	15,193.53	15,738.12





## **Extensive franchise**

Branches	Mar 31, 2018	Mar 31, 2019	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021	% share at Mar 31, 2021
Metro	1,443	1,438	1,585	1,545	1,542	29%
Urban	991	991	1,067	1,063	1,063	20%
Semi urban	1,449	1,453	1,546	1,536	1,537	29%
Rural	984	992	1,126	1,123	1,124	22%
Total branches	4,867	4,874	5,324	5,267	5,266	100%
Total ATMs	14,367	14,987	15,688	14,655	14,136	-





#### **Balance sheet: assets**

(₹ billion)	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021
Cash & bank balances	1,191.56	1,342.70	1,331.28
Investments	2,495.31	2,752.61	2,812.87
- SLR investments	1,883.20	2,109.47	2,136.10
- Equity investment in subsidiaries	98.03	97.57	97.57
Advances	6,452.90	6,990.17	7,337.29
Fixed & other assets	843.88	846.69	822.89
- RIDF <sup>1</sup> and related	287.57	296.48	311.78
Total assets	10,983.65	11,932.17	12,304.33

• Floating rate loan book was  $\sim$ 70% of total domestic loans at Mar 31, 2021; of which  $\sim$ 41% is linked to MCLR and  $\sim$ 45% is linked to repo rate/T-bills





# Equity investment in subsidiaries

(₹ billion)	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021
ICICI Prudential Life Insurance	32.97	32.75	32.75
ICICI Bank Canada	18.74	18.74	18.74
ICICI Bank UK	18.05	18.05	18.05
ICICI Lombard General Insurance	13.49	13.31	13.31
ICICI Home Finance	11.12	11.12	11.12
ICICI Securities Limited	1.28	1.22	1.22
ICICI Securities Primary Dealership	1.58	1.58	1.58
ICICI AMC	0.61	0.61	0.61
ICICI Venture Funds Mgmt	0.05	0.05	0.05
Others	0.14	0.14	0.14
Total	98.03	97.57	97.57





# Portfolio composition

	Mar 31, 2020	Dec 31, 2020	Mar 31, 2021
Domestic	85.8%	88.6%	90.0%
International	14.2%	11.4%	10.0%
Total consolidated advances (₹ billion)	7,062	7,577	7,918





slide 14

### **Retail NPAs**

₹ in billion	Mar 31, 2020	Sep 30, 2020	Sep 30, 2020 (Proforma) <sup>1</sup>	Dec 31, 2020	Dec 31, 2020 (Proforma) <sup>1</sup>	Mar 31, 2021
Gross retail NPAs	83.321	92.63	106.40	68.88	144.09	151.30
- as a % of gross retail advances	2.02%	2.13%	2.44%	1.49%	3.11%	3.04%
Net retail NPAs	36.80	33.73	42.58	17.84	60.25	62.63
- as a % of net retail advances	0.90%	0.79%	0.99%	0.39%	1.31%	1.28%





# Sector-wise exposures

Top 10 sectors <sup>1</sup> : % of total exposure	Mar 31,				
of the Bank	2017	2018	2019	2020	2021
Retail finance	31.9%	34.2%	37.3%	40.5%	43.8%
Services – finance	6.2%	7.0%	7.3%	8.4%	9.9%
Banks	6.0%	8.4%	7.9%	6.4%	7.9%
Crude petroleum/refining &	5.5%	5.6%	5.7%	5.9%	4.9%
petrochemicals					
Electronics & engineering	6.9%	6.7%	6.6%	6.0%	4.3%
Road, port, telecom, urban	5.3%	4.2%	4.6%	4.3%	3.4%
development & other infra					
of which: Telecom	1.7%	1.5%	2.0%	1.7%	1.6%
Wholesale/retail trade	2.5%	2.8%	3.1%	3.3%	2.5%
Power	5.1%	4.6%	3.3%	3.1%	2.5%
Services - non finance	4.0%	3.3%	3.1%	2.7%	2.5%
Construction	3.1%	3.2%	2.9%	2.5%	2.2%
Total (₹ billion)	9,372	10,265	11,207	12,446	14,223





slide 40

## Consolidated capital adequacy

Basel III (%)	Dec 31, 2020 <sup>1</sup>	Mar 31, 2021 <sup>2</sup>
Total capital	17.61%	18.87%
- Tier I	16.24%	17.81%
- of which: CET 1	15.03%	16.66%
- Tier II	1.37%	1.06%

 Including profits for 9M 2021, CET1 ratio was 16.54%, Tier I ratio was 17.72% and total capital adequacy ratio was 19.09% at December 31, 2020





- . Excludes profit for 9M-2021
- 2. After reckoning the impact of proposed dividend

### Insurance subsidiaries

ICICI Life (₹ billion)	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021
Annualised premium equivalent	73.81	19.74	16.66	25.09	64.62
- Of which: protection	11.16	3.52	2.57	3.44	10.46
Total premium	334.31	106.47	91.52	121.01	357.33
Assets under management	1,529.68	1,529.68	2,048.72	2,142.18	2,142.18
Expense ratio <sup>1</sup>	15.9%	14.3%	15.1%	15.3%	14.8%
ICICI General (₹ billion)	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021
Gross written premium	135.92	32.32	41.12	35.60	143.20
Combined ratio	100.4%	100.1%	97.9%	101.8%	99.8%
Return on average equity <sup>2</sup>	20.8%	18.8%	17.6%	18.8%	21.7%





All expenses (including commission) / (Total premium – 90% of single premium) Annualised for all interim periods

#### **ICICI Bank UK**

(USD million)	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021
Net interest income	64.3	15.9	13.0	11.5	50.9
Operating profit	40.9	8.7	6.0	6.8	25.9
Loans and advances	2,089.6	2,089.6	1,751.1	1,574.5	1,574.5
Deposits	2,042.2	2,042.2	2,114.1	1,957.5	1,957.5
- Retail term deposits	606.2	606.2	500.3	466.7	466.7
Capital adequacy ratio	18.6%	18.6%	22.8%	28.3%	28.3%
- Tier I	15.0%	15.0%	19.2%	23.8%	23.8%

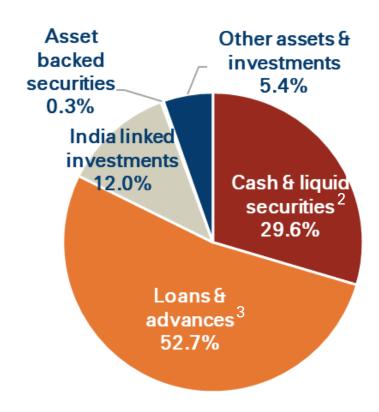
Net impaired loans were USD 34.5 million at Mar 31, 2021 compared to USD 64.3 million at Dec 31, 2020 and USD 79.8 million at Mar 31, 2020





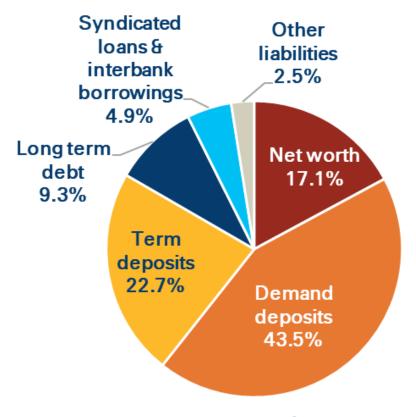
#### ICICI Bank UK<sup>1</sup>

#### **Asset profile**



Total assets: USD 2.96 bn

#### Liability profile



Total liabilities: USD 2.96 bn



- 1. At Mar 31, 2021
- 2. Includes cash & advances to banks and T Bills
- 3. Includes securities re-classified to loans & advances

#### **ICICI Bank Canada**

(CAD million)	FY2020	Q4-2020	Q3-2021	Q4-2021	FY2021
Net interest income	95.3	20.0	10.3	10.1	46.3
Operating profit	76.1	18.1	(8.1)	6.2	13.7
Loans and advances	5,742.6	5,742.6	5,249.9	5,086.7	5,086.7
- Residential mortgages	3,686.5	3,686.5	3,671.8	3,627.32	3,627.32
Deposits	3,015.4	3,015.4	2,822.3	2,716.4	2,716.4
Capital adequacy ratio	19.1%	19.1%	22.9%	24.1%	24.1%
- Tier I	18.4%	18.4%	22.2%	23.3%	23.3%

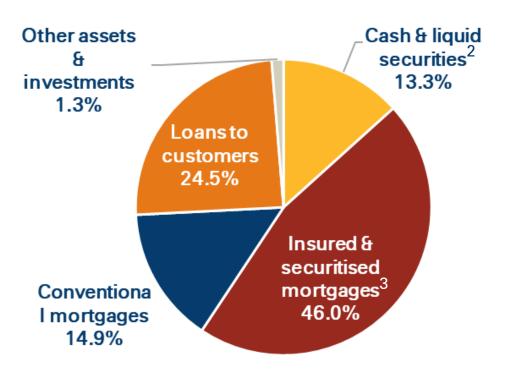
Net impaired loans at Mar 31, 2021 were CAD 1.1 million compared to CAD 7.8 million at Dec 31, 2020 and CAD 4.4 million at Mar 31, 2020



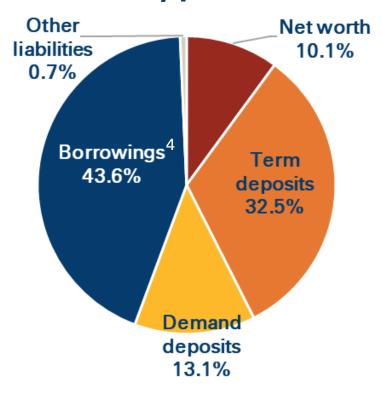


#### ICICI Bank Canada<sup>1</sup>

#### **Asset profile**



#### **Liability profile**



Total assets: CAD 5.96 bn



**Total liabilities: CAD 5.96 bn** 

- 1. At Mar 31, 2021
- 2. Includes cash & placements with banks and government securities
- B. Insured mortgages include CAD 2,572.33 million at Mar 31, 2021 (Dec 31, 2020: CAD 2,599.0 million) of securitised mortgages
- 4. As per IFRS, proceeds of CAD 2,541.7 million at Mar 31, 2021 (Dec 31, 2020: CAD 2,569.6 million) on securitisation of residential mortgages are considered a part of borrowings



#### ICICI Home Finance<sup>1</sup>

(₹ billion)	Dec 31, 2020	Mar 31, 2021
Loans and advances	139.79	137.58
Gross impaired loans (stage 3) <sup>2</sup>	7.45	9.39
Net impaired loans (stage 3)	4.07	7.14
Capital adequacy ratio	16.27%	20.94%

• At Mar 31, 2021, loans amounting to ₹ 5.83 billion were under resolution as per the framework announced by RBI in August 2020; provisions held on these accounts were higher of 10% of the outstanding as advised by RBI or loss allowance as per ECL method





- As per Ind AS
- 2. Includes commercial real estate loans of ₹ 2.40 billion at Mar 31, 2021 (Dec 31, 2020: ₹ 4.03 billion)