



ICICI Group:

Performance & Strategy

September 2017



Indian economy and banking sector

ICICI Group

Key drivers of growth

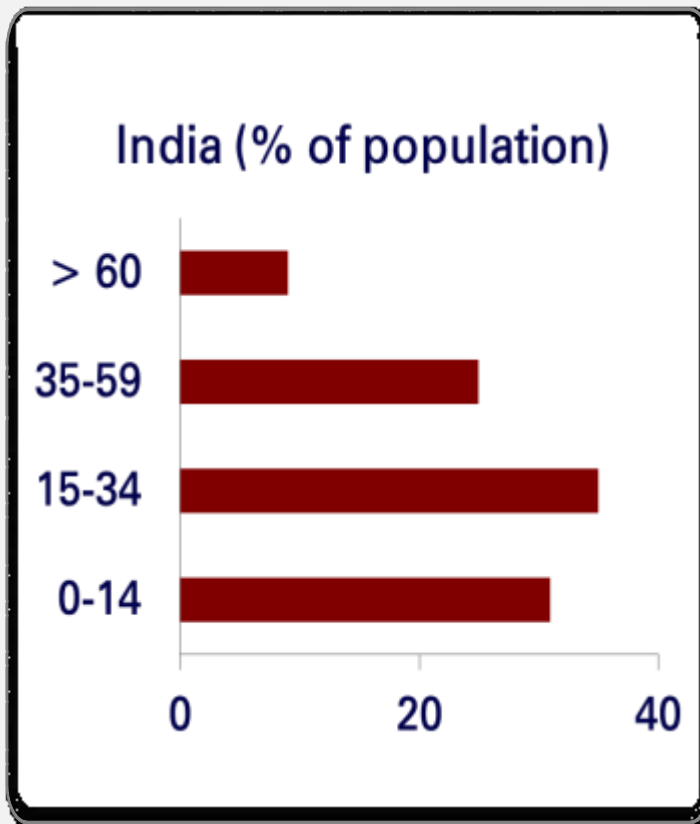
Favourable demographics

Healthy savings rate

Rising per capita income

Strong potential for investment

Favourable demographic profile



A young population with median age of 25 years

Rising share of working age population

- Addition of around 12 million to the workforce every year for next five years
- Working age population exceeds 50% of total population

Dependency ratios to remain low till 2040

Inflation at 3.4% in August 2017; aggregate rate cut of 200 bps since January 2015

Strong external sector trends

- **Current account deficit at 0.7% of GDP in FY2017**
- **Stable currency vis-à-vis other emerging markets**
- **Foreign exchange reserves of ~ US\$ 400 billion; import cover of ~ 11 months**

Focus on fiscal consolidation

- **Fiscal deficit at 3.5% of GDP in FY2017; target of 3.2% for FY2018**

Slowdown in economic growth transitory

- **Growth strong at 7.1% in FY2017; slowdown in GDP growth to 5.7% in Q1-2018 reflecting alignment to structural reforms**
- **India amongst the fastest growing large economies**

- Domestic consumption and investments driven by favourable demographics and rising income levels
 - Per capita GDP¹ crossed USD 1,700
- Government policies laying the foundation for sustainable growth
 - Government spending supporting growth while maintaining fiscal prudence
 - Goods & Services Tax
 - Focus on affordable housing
 - Focus on digitisation
 - Enhanced ease of doing business

1. Source: IMF data for CY2016

- **Subdued private sector investments**
- **Industrial sector impacted by weak demand**
- **High leverage in certain sectors**

Banking sector

Growth potential

- Bank credit / GDP¹: ~58%
- Retail credit / GDP¹: ~10%
- Mortgage / GDP¹: ~5%

Funding profile

- High proportion of deposit funding
- Conservative equity to assets

Asset profile

- 20.0% of net demand and time liabilities (NDTL) invested in government securities
- 4.00% of NDTL as cash reserve ratio with RBI
- Domestic oriented balance sheets

Capital adequacy

- Average capital adequacy for the system at 13.6%¹
- Implementation of Basel III in FY2014
 - Capital requirements 1% higher compared to BCBS
 - Higher risk weights on certain secured loan categories e.g. consumer loans

Focus on asset resolution

- Tools such as flexible restructuring under 5/25 scheme, SDR² and S4A³ provided by RBI
- Amendments to the Banking Regulation Act to facilitate resolution
- Cases referred to the NCLT⁴ under Insolvency and Bankruptcy Code

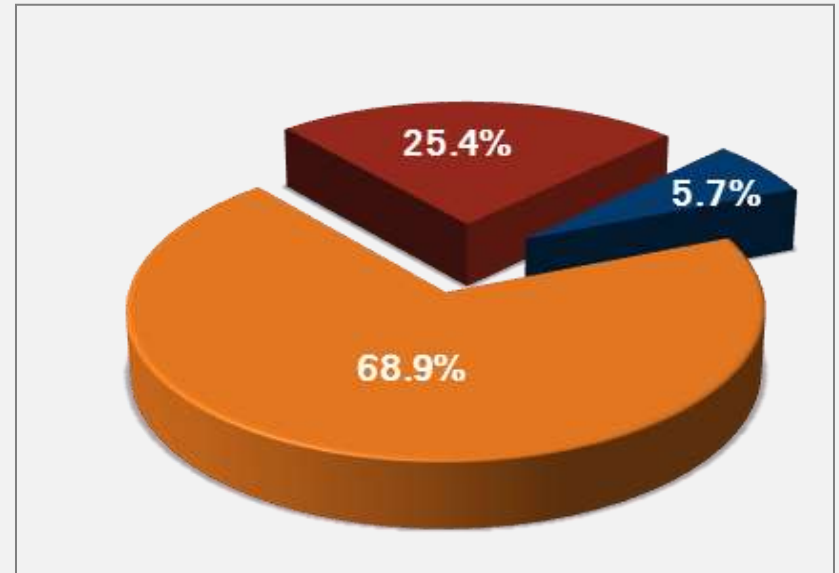
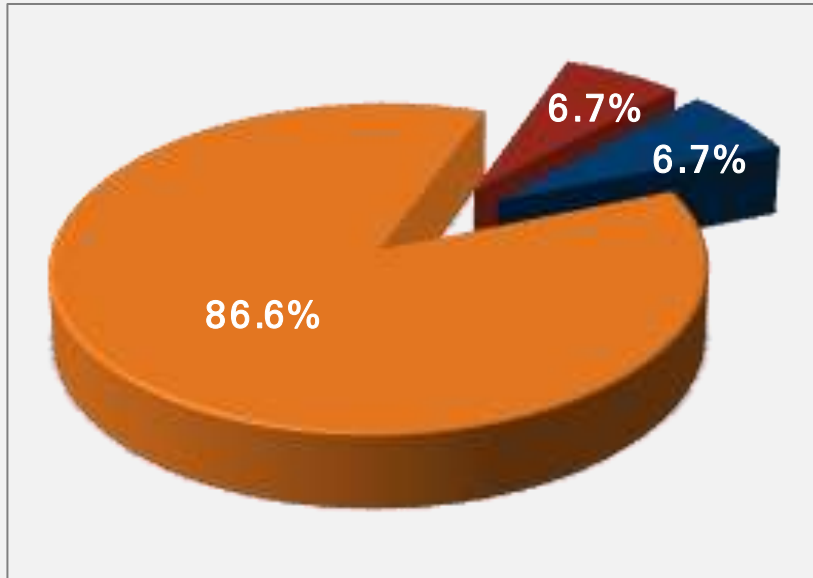
Change in accounting regime; banks expected to shift to Ind AS from April 1, 2018

1. Source: Reserve Bank of India
2. Strategic Debt Restructuring
3. Scheme for Sustainable Structuring of Stressed Assets
4. National Company Law Tribunal

Private sector banks gaining market share^{1,2}

March 1995

March 2017



■ Public sector banks ■ Private sector banks ■ Foreign banks

1. Based on total assets

2. Source: Reserve Bank of India

**A growing
savings
pool**



**Growing
adoption of
digital trends**



**Under-
penetration of
financial services**



**Rising
formalisation
of economy**



Healthy growth opportunities for the financial sector

Indian economy and banking sector



ICICI Group



Spanning the spectrum of financial services

Life
Insurance



- Market capitalisation of ~ ₹ 594 billion¹
- Private sector market leader

General
Insurance



- Private sector market leader
- First non-life insurer to seek listing through an IPO²

AMC



- Sustained position of largest mutual fund in the country

Securities
broking



- Largest online retail broking platform
- Ranked #1 in league tables for IPO/ FPO³

Primarily
dealership



- Leading fixed income player

1. At Sep 19, 2017

2. IPO: Initial Public Offering

3. Source: Prime database; for Q1-2018

Largest private sector bank in India in terms of total assets¹

Tier I capital adequacy of 14.80%² at June 30, 2017 as per RBI's guidelines on Basel III norms

Diversified loan portfolio

Largest branch and ATM network among private sector banks

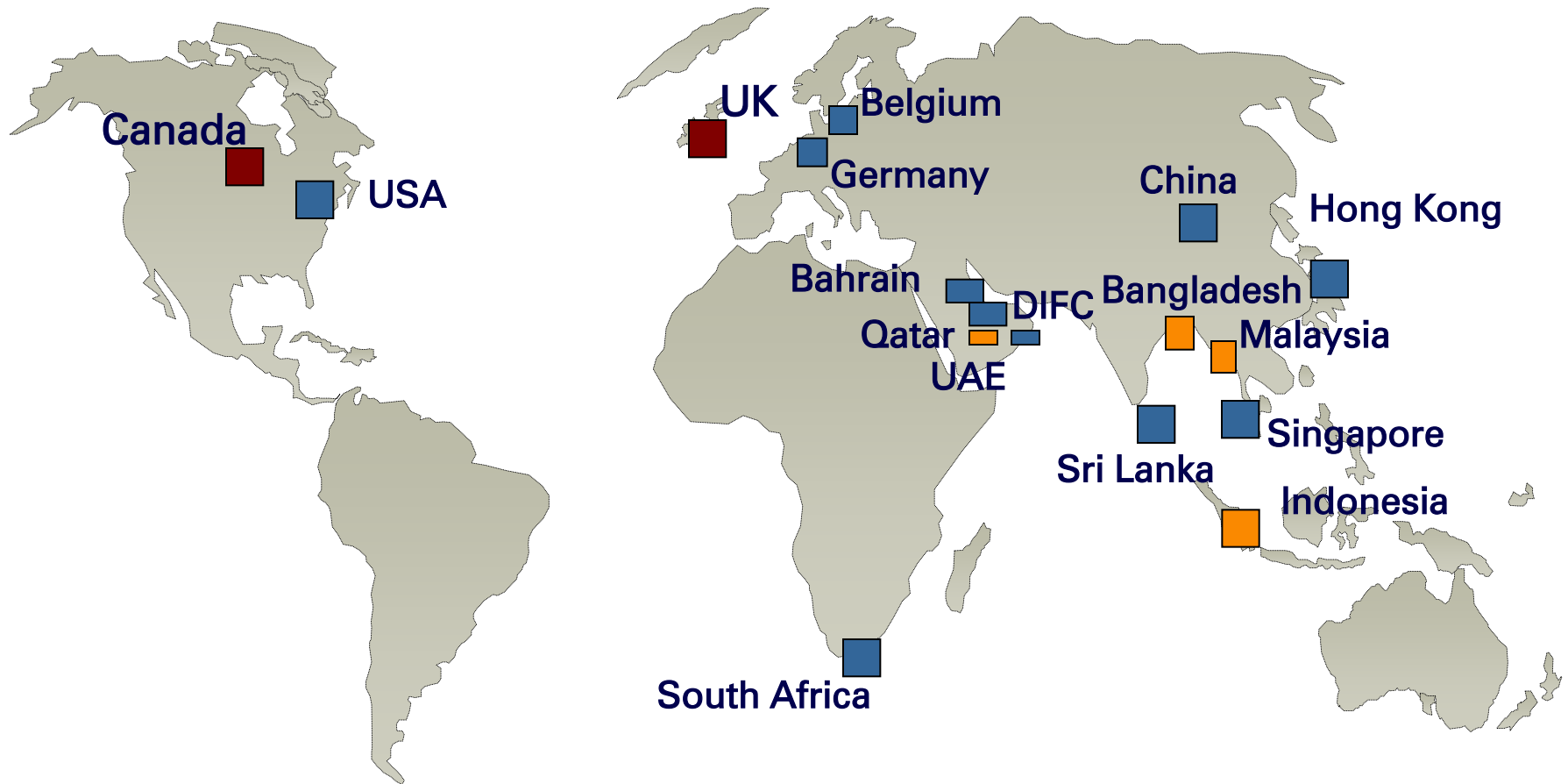
Leadership in technology

Global presence in 17 countries (including India)

Investment grade ratings from Moody's and S&P

1. Based on consolidated assets
2. On standalone basis; including profits for Q1-2018

Global presence



-  Subsidiaries
-  Overseas Branches
-  Representative Offices

Performance highlights

Continued healthy retail loan growth

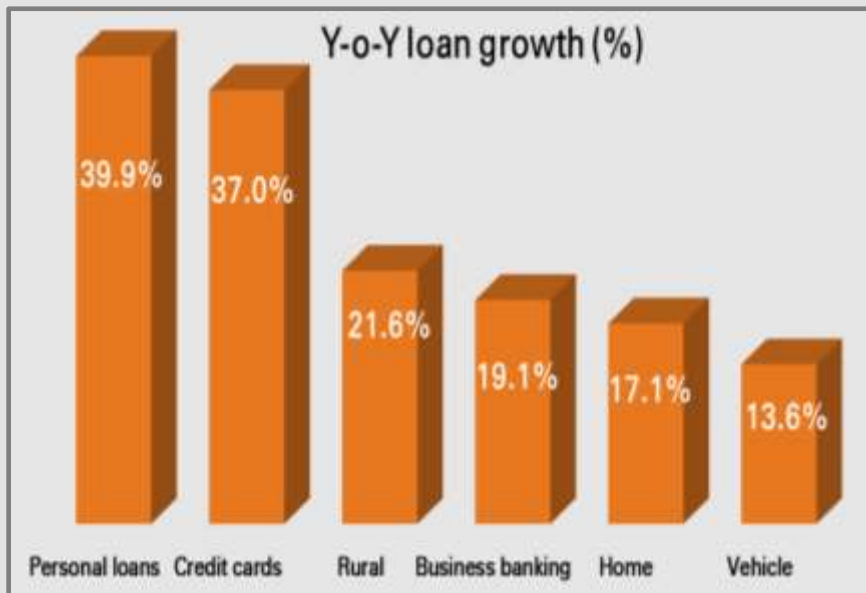
Loan portfolio	Y-o-Y growth (%)
Total domestic	10.9%
Retail	18.6%
SME	18.4%
Corporate	(2.8)%
Overseas ¹	(25.0)%

Total loans of ₹ 4,640.75 billion at June 30, 2017

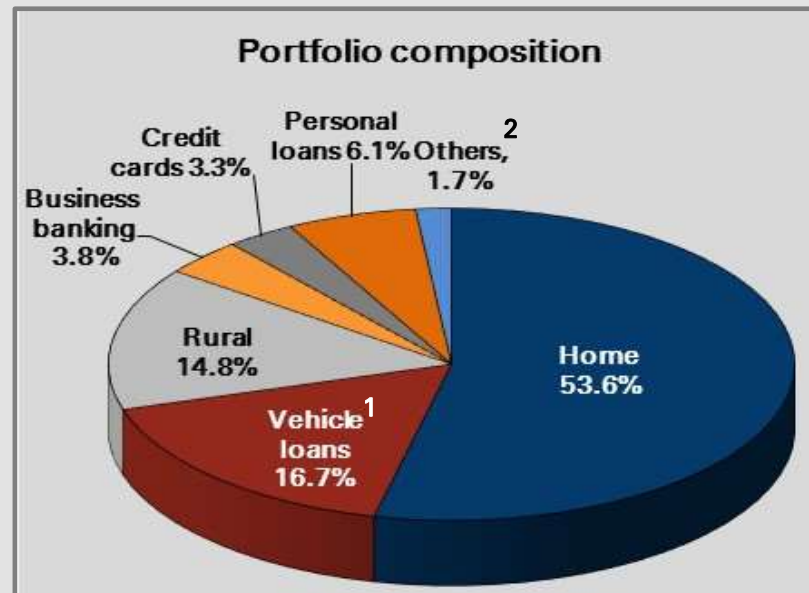
1. Overseas portfolio decreased by 22.0% y-o-y in US\$ terms



Growth trends for retail segments



**Retail loan growth at 18.6%
y-o-y**



**Total retail loans at ₹ 2,475
billion at Jun 30, 2017**

1. Vehicle loans include auto loans: 10.6%, commercial business: 6.0% and two-wheeler loans: 0.1%
2. Others include dealer funding: 1.0% and loan against securities: 0.7%

Continued focus on lending to higher rated corporates

Domestic corporate portfolio declined by 2.8% y-o-y; excluding non-performing loans, restructured loans and loans to companies included in drilldown exposures, there was a growth in the domestic corporate portfolio

Total deposit growth healthy at 14.7% y-o-y

CASA deposits increased by 24.4% y-o-y at Jun 30, 2017;
period-end CASA ratio at 49.0%

25.4% y-o-y growth in average CASA deposits in Q1-2018



Balance sheet (liabilities): slide 38



Leadership in technology

Highest rated¹



Internet and
mobile banking
in India

500



'ICICI Digital
Villages' in
FY2018

85%



Paperless
capability
for branch
transactions

Over 41.5 million



Debit &
credit cards

Over a million
automated
transactions daily

SOFTWARE
ROBOTICS

~85%

New savings
accounts opened
through tab banking

Large scale initiatives spanning customer activities and
internal processes

1. In Benchmark Studies 2017 conducted by Forrester

Ranked amongst top 20 banks globally in mobile banking¹

Over 250 services across internet and mobile banking



- Digital wallet
- Over 6.5 million downloads; significant interest from non-ICICI Bank users



Launched 'Mera iMobile': India's first mobile banking application for rural customers in 11 different languages

1. Benchmark studies conducted by Forrester, 2017

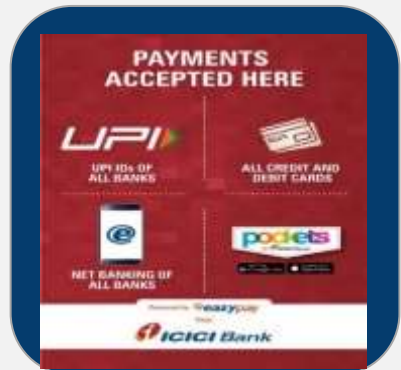
Over 95% of financial and non-financial transactions of our savings account customers are now done outside the branches

Share of digital channels like internet & mobile banking, POS and call centre in total savings account transactions¹ increased to 81% in Q1-2018

1. Financial and non-financial



- Over 3.3 mn VPAs¹ have been created using 'iMobile' and 'Pockets'
- Enabled both online and offline acceptance for merchants



- Single mobile-based application for merchants to collect payments using several options
- Over 130,000 merchants added

Touch & Pay: Mobile based NFC² payments



Enabled Bharat QR and Aadhaar Pay on both iMobile and Pockets



1. VPA: Virtual payment address 2. NFC: Near Field Communication

NPA and restructuring trends

₹ billion	June 30, 2016	March 31, 2017	June 30, 2017
Net NPAs (A)	153.08	254.51	253.06
Net restructured loans (B)	72.41	42.65	23.70
Total (A+B)	225.49	297.16	276.76
Total as a % of net customer assets	4.44%	5.70%	5.31%

- Asset quality in corporate sector impacted by challenging operating environment
- Retail asset quality continues to remain healthy across segments

Provisioning coverage ratio at 55.2% including cumulative technical/ prudential write-offs

- RBI advised banks to initiate insolvency resolution process in respect of 12 accounts under the provisions of IBC, 2016 and also required banks to make higher provisions for these accounts during the year
 - The Bank, at June 30, 2017, had loans outstanding to nine borrowers amounting to ₹ 68.89 billion and non-fund outstanding amounting to ₹ 3.51 billion
 - About 97% of the outstanding was secured at June 30, 2017
- **Provision coverage of 41% at June 30, 2017 in respect of loans to these borrowers**
 - **Additional provision of ₹ 6.47 billion required over the next three quarters as advised by RBI, in addition to the provisions to be made as per the existing RBI guidelines**

- 8.4% y-o-y growth in net interest income
- 10.3% y-o-y growth in fee income
- Growth in operating expenses reduced to 12.5% y-o-y, compared to a growth of 16.3% in FY2017
- The standalone PAT at ₹ 20.49 billion in Q1-2018 compared to ₹ 20.25 billion in Q4-2017 and ₹ 22.32 billion in Q1-2017¹
- 25.1% sequential growth in consolidated PAT

1. Non-interest income in Q1-2017 included exchange rate gain related to overseas operations of ₹ 2.06 billion, which is no longer permitted to be accounted as income following the RBI guideline issued in April 2017, and quarterly dividend of ₹ 2.04 billion from ICICI Life, which has moved to dividend payments on a half-yearly basis following its IPO in Sep 2016



FY2016

The Bank sold 4.0% shareholding in ICICI Life to Hasham Traders (Premji Investments) and 2.0% to Temasek

The Bank sold 9.0% shareholding in ICICI General to Fairfax Financial Holdings

FY2017

Completed initial public offer of ICICI Life in Q2-2017

The Bank sold 12.63% stake in an IPO at ₹ 334 per share; shareholding of 54.9% after the sale

ICICI Life had market capitalisation of ₹ 593.70 billion on Sep 19, 2017; among eleven largest financial services companies¹ in India based on market capitalisation

1. Listed on NSE

FY2018

IPO of ICICI General underway

First non-life insurance IPO in India; issue size of ~₹ 57 bn

Company valuation at ~₹ 300 bn

ICICI Bank continues to own ~55.9% shareholding in the company after the IPO

Standalone

17.89%¹ 14.80%¹



Jun 30, 2017

- Capital ratios significantly higher than regulatory requirements
- Tier-1 capital is composed almost entirely of core equity capital
- Substantial scope to raise Additional Tier-1 and Tier-2 capital

Excess Tier-1 ratio of 6.45% over the minimum requirement of 8.35% as per current RBI guidelines

Risk weighted assets declined by 0.9% y-o-y compared to 4.6% y-o-y growth in total assets

1. Including profits for Q1-2018

Portfolio quality	Monitoring focus	Improvement in portfolio mix
	Concentration risk reduction	Resolution of stress cases
Enhancing franchise	Robust funding profile	Digital leadership & strong customer franchise
	Continued cost efficiency	Focus on capital efficiency including value unlocking

Thank you

Balance sheet: assets

₹ billion	June 30, 2016	March 31, 2017	June 30, 2017	Y-o-Y growth
Cash & bank balances	387.31	757.13	425.10	9.8%
Investments	1,683.22	1,615.07	1,854.08	10.2%
- SLR investments	1,184.59	1,085.40	1,327.39	12.1%
- Equity investment in subsidiaries	107.63	103.23	103.23	(4.1)%
Advances	4,494.27	4,642.32	4,640.75	3.3%
Fixed & other assets	707.43	703.39	689.23	(2.6)%
- RIDF ¹ and related	269.45	241.13	236.67	(12.2)%
Total assets	7,272.23	7,717.91	7,609.16	4.6%

Net investment in security receipts of asset reconstruction companies was ₹ 34.05 billion at June 30, 2017
(March 31, 2017: ₹ 32.86 billion)

1. Rural Infrastructure Development Fund

Balance sheet: liabilities

₹ billion	June 30, 2016	March 31, 2017	June 30, 2017	Y-o-Y growth
Net worth	919.50	999.51	1,006.24 ¹	9.4%
- <i>Equity capital</i>	11.64	11.65	12.83	10.2%
- <i>Reserves</i>	907.86	987.86	993.42	9.4%
Deposits	4,240.86	4,900.39	4,862.54	14.7%
- <i>Savings</i>	1,382.15	1,718.38	1,699.50	23.0%
- <i>Current</i>	531.33	749.83	680.73	28.1%
Borrowings ^{2,3}	1,740.95	1,475.56	1,414.60	(18.7)%
Other liabilities	370.92	342.45	325.78	(12.2)%
Total liabilities	7,272.23	7,717.91	7,609.16	4.6%

Credit/deposit ratio of 81.8% on the domestic balance sheet at June 30, 2017

1. Capital and reserves at June 30, 2017 reflect the change due to bonus shares issued by the Bank. Further, the reserves were also adjusted for the dividend paid.
2. Borrowings include preference shares amounting to 3.50 billion
3. Including impact of exchange rate movement



Funding profile: slide 22

Movement of NPA

₹ billion	FY2017	Q3-2017	Q4-2017	Q1-2018
Opening gross NPA	267.21	325.48	380.85	425.52
Add: gross additions	335.44	70.37	112.89	49.76
- of which: slippages from restructured assets	45.20	2.39	18.03	14.76
- of which: Slippages from exposure to 'below investment grade' companies in key sectors reported	194.95	29.43	79.57	3.59
- Existing NPA non-fund devolvement ¹	17.99	17.99	-	1.24
Less: recoveries & upgrades	25.38	6.25	14.13	27.75
Net additions	310.06	64.12	98.76	22.01
Less: write-offs & sale	151.75	8.75	54.09	16.05
Closing gross NPAs	425.52	380.85	425.52	431.48
Gross NPA ratio	7.89%	7.20%	7.89%	7.99%

1. Relating to accounts classified as non-performing in prior periods
2. Based on customer assets



NPA and restructuring trends

₹ billion	June 30, 2016	March 31, 2017	June 30, 2017
Gross NPAs	275.63	425.52	431.48
Less: cumulative provisions	122.55	171.01	178.42
Net NPAs	153.08	254.51	253.06
Net NPA ratio	3.01%	4.89%	4.86%

Retail NPAs (₹ billion)	June 30, 2016	March 31, 2017	June 30, 2017
Gross retail NPAs	41.47	36.67	41.40
- as a % of gross retail advances	1.96%	1.51%	1.65%
Net retail NPAs	13.55	12.47	15.66
- as a % of net retail advances	0.65%	0.52%	0.63%

Provisioning coverage ratio at 55.2% including cumulative technical/ prudential write-offs



Sector-wise exposures

Top 10 sectors ¹ : % of total exposure of the Bank	March 31, 2013	March 31, 2014	March 31, 2015	March 31, 2016	March 31, 2017	June 30, 2017
Retail finance	18.9%	22.4%	24.7%	27.1%	31.9%	32.5%
Electronics & engineering	8.3%	8.2%	7.6%	7.3%	6.9%	7.0%
Services – finance	6.0%	4.9%	4.2%	4.9%	6.2%	6.3%
Banks	8.8%	8.6%	7.8%	8.0%	6.0%	5.7%
Crude petroleum/refining & petrochemicals	6.6%	6.2%	7.0%	5.7%	5.5%	5.5%
Road, port, telecom, urban development & other infra	6.0%	6.0%	5.9%	5.8%	5.3%	5.1%
Power	6.4%	5.9%	5.5%	5.4%	5.1%	4.8%
Services - non finance	5.1%	5.2%	5.0%	4.9%	4.0%	3.9%
Iron/steel & products	5.1%	5.0%	4.8%	4.5%	3.6%	3.6%
Construction	4.2%	4.4%	4.0%	3.4%	3.1%	3.0%
Total (₹ billion)	7,585	7,828	8,535	9,428	9,372	9,424

1. Top 10 based on position at June 30, 2017



Aggregate exposure to key sectors



% of total exposure of the Bank	March 31, 2012	March 31, 2013	March 31, 2014	March 31, 2015	March 31, 2016	March 31, 2017	June 30, 2017
Power	7.3%	6.4%	5.9%	5.5%	5.4%	5.1%	4.8%
Iron/steel	5.2%	5.1%	5.0%	4.8%	4.5%	3.6%	3.6%
Mining	2.0%	1.7%	1.7%	1.5%	1.6%	1.8%	1.8%
Cement	1.2%	1.4%	1.4%	1.5%	1.2%	1.1%	1.1%
Rigs	0.5%	0.5%	0.8%	0.5%	0.6%	0.4%	0.4%
Total exposure of the Bank to key sectors	16.2%	15.1%	14.8%	13.8%	13.3%	12.0%	11.7%



- 1** All internally 'below investment grade' rated companies in key sectors across domestic corporate, SME and international branches portfolios
- 2** Promoter entities internally 'below investment grade' where the underlying is partly linked to the key sectors
- 3** Fund-based limits and non-fund based outstanding to above categories considered
- 4** SDR and 5/25 refinancing¹ relating to key sectors included
- 5** Loans already classified as restructured and non-performing excluded

1. Excludes central public sector owned undertaking



Further drilldown: sector-wise details

₹ billion	At March 31, 2017		At June 30, 2017	
	Exposure ^{1,2,3,5}	% of total exposure	Exposure ^{1,2,3,5}	% of total exposure
Power	62.31	0.7%	70.76	0.8%
Mining	52.33	0.6%	55.90	0.6%
Iron/steel	39.73	0.4%	39.93	0.4%
Cement	2.94	0.0%	3.23	0.0%
Rigs	0.43	0.0%	0.42	0.0%
Promoter entities ⁴	32.66	0.3%	33.34	0.4%

1. Aggregate fund based limits and non-fund based outstanding
2. Excludes net exposure of ₹ 4.55 bn to central public sector owned undertaking
3. Includes investment exposure
4. Includes promoter entities where underlying is partly linked to the key sectors
5. Includes non-fund based outstanding in respect of accounts included in the drilldown exposure where the fund based outstanding has been classified as non-performing during earlier periods
6. In addition to above, the non-fund based outstanding to borrowers classified as non-performing was ₹ 21.35 bn at June 30, 2017



Further drilldown: movement

₹ billion

Aggregate exposure ^{1,2,3,4,6}	Q1-2018
Opening balance	190.39
Net increase in exposure	2.59
Upgrades to 'investment grade'	-
Downgrades to 'below investment grade'	14.20
Classified as non-performing ⁵	(3.59)
Closing balance	203.58

1. Aggregate fund based limits and non-fund based outstanding
2. Excludes net exposure of ₹ 4.55 bn to central public sector owned undertaking
3. Includes investment exposure
4. Includes promoter entities where underlying is partly linked to the key sectors
5. Includes investment exposure relating to accounts classified as non-performing
6. Includes non-fund based outstanding in respect of accounts included in the drilldown exposure where the fund based outstanding has been classified as non-performing during earlier periods
7. In addition to above, the non-fund based outstanding to borrowers classified as non-performing was ₹ 21.35 bn at June 30, 2017



Profit & loss statement (1/2)

₹ billion	FY 2017	Q1-2017	Q4-2017	Q1-2018	Q1-o-Q1 growth
NII	217.37	51.59	59.62	55.90	8.4%
Non-interest income	195.05	34.29	30.17	33.88	(1.2)%
- <i>Fee income</i>	<i>94.52</i>	<i>21.56</i>	<i>24.46</i>	<i>23.77</i>	<i>10.3%</i>
- <i>Other income¹</i>	<i>14.76</i>	<i>5.05</i>	<i>0.68</i>	<i>1.53</i>	<i>(69.7)%</i>
- <i>Treasury income</i>	<i>85.77²</i>	<i>7.68</i>	<i>5.03</i>	<i>8.58</i>	<i>11.7%</i>
Total income	412.42	85.88	89.79	89.78	4.5%
Operating expenses	147.55	33.73	38.67	37.94	12.5%
Operating profit	264.87	52.15	51.12	51.84	(0.6)%

1. As per the RBI guidelines dated April 18, 2017, banks are not permitted to recognise proportionate exchange gains or losses held in the FCTR in the P&L account. The Bank has therefore reversed foreign exchange gain amounting to ₹ 2.88 bn in Q4-2017, which was recognised as other income in 9M-2017. Accordingly, other income includes net foreign exchange gain relating to overseas operations amounting to ₹ 2.06 bn in Q1-2017, nil in FY2017 and nil in Q1-2018
2. Includes profit on sale of shareholding in ICICI Life of ₹ 56.82 bn in FY2017

Profit & loss statement (2/2)

₹ billion	FY 2017	Q1-2017	Q4-2017	Q1-2018	Q1-o-Q1 growth
Operating profit	264.87	52.15	51.12	51.84	(0.6)%
Provisions ^{1,2}	152.08	25.15	28.98	26.09	3.7%
Profit before tax	112.79	27.00	22.14	25.75	(4.6)%
Tax	14.78	4.68	1.89	5.26	12.4%
Profit after tax	98.01	22.32	20.25	20.49	(8.2)%

1. Drawdown from the collective contingency & related reserve of ₹ 8.65 bn in Q1-2017, ₹ 15.28 bn in Q4-2017 and ₹ 36.00 bn in FY2017
2. Floating provisions of ₹ 15.15 billion utilised in Q4-2017

Key ratios

Percent	FY 2017	Q1-2017	Q4-2017	Q1-2018
Return on average networth ^{1,2}	10.3	9.9	8.3	8.2
Return on average assets ¹	1.35	1.27	1.10	1.09
Weighted average EPS ^{1,3}	15.3	14.0	12.8	12.8
Book value ³ (₹)	156 ²	144	156	157
Fee to income	22.9	25.1	27.2	26.5
Cost to income	35.8 ⁴	39.3	43.1	42.3
Average CASA ratio	43.7	41.7	46.5	45.4

1. Annualised for all interim periods
2. According to the revised AS 4 – ‘Contingencies and events occurring after the balance sheet date’ as notified by the Ministry of Corporate Affairs through amendments to Companies (Accounting Standards) Amendment Rules, 2016, the Bank has not accounted for proposed dividend (including dividend distribution tax) as a liability for FY2017. However, the Bank has reduced proposed dividend for determining capital funds for computing capital adequacy ratio at March 31, 2017
3. Shareholders of the Bank approved the issue of bonus shares in ratio of 1:10 through postal ballot on June 12, 2017. Prior period numbers have been restated.
4. Includes gain on sale of stake in insurance subsidiaries